

## Mechanisms, tools and channels of power

Mechanisms	Tools	Channels
Creating – Constructive action	Initiation	Taking action Appointing, engaging, enlisting or securing an agent(s) Policy development Strategy Planning Communication Finance Establishing a new or changing an existing organisation or structure Taking over an existing organisation or position Leading, taking or accepting responsibility Asserting a position on a matter Resisting a person or organisation
	Production	Construction or improvement of assets (physical, electronic, intellectual) Extraction and use of resources Manufacture and supply of products Agricultural production and distribution of food or bio-energy Provision of services (including sport) Team formation, partnerships and marriage Contracts Finance
	Sustainment	Operation of assets Maintenance of assets Health care (physical and mental) Life growth and amenity care Veterinary care Environmental care Education, learning, training, teaching, coaching, lecturing, mentoring Emergency services Finance Respect, esteem Exercise, fitness, strength, mind and body conditioning and training
Regulating	Rule	Organisational governance
	Law	Parliamentary Bills - Acts and Regulations
	Method	Standards Prescriptive processes Industry methodologies 'Best practice'
	Principle	Values, ethics, morals Beliefs Intuition Self-discipline

	Restriction	Individual Codes of Conduct Parliamentary Bills - Acts and Regulations Gravity Polarity
	Policy	Deciding and documenting preferred ways of handling circumstances
Enforcing	Compulsion	Military Police Customs Prisons or detention institutions Punishment Torture (violence) Abuse (physical, mental or verbal) (violence) Parents Organisational management positions
	Restraint	Behaviour review panels, tribunals and mechanisms Standards review panels, tribunals and mechanisms Licencing Parents Auditors and auditing Withholding desired things Setting boundaries Disapproving, shaming, embarrassing
	Dispute Resolution or Judgement or interpretation of rules	Courts Appeal panels, tribunals and mechanisms Referees, adjudicators, arbitrators, mediators Contract Principal's Representatives Selection panels Parents Teachers or coaches of any kind who evaluate students, sports people or performers
	Destruction	Taking the life of citizens, including self-defence (violence) Killing enemies in war or conflict (violence) Dismissing an employee or ending a relationship Pest eradication Noxious plant eradication Demolition
Reason	Advice	Suggesting action, approach or viewpoint
	Information (true and false)	Public Relations Education Deception
	Reward	Pay Election promises
Emotion	Love	Relationship(s) Sex, intimacy, affection Action taken in the best interests of another
	Fun or Enjoyment	Relationship(s)

	<p>Infatuation  Sex, intimacy, affection  Play, movement and dance  Sounds – speech, music  The Arts, beauty, looks, appearances, proportions, form  Matching energy, pace, rhythm or interests (compatibility)  Community fellowship or belonging</p>
Comfort	<p>Religion  Emotional support</p>
Assertion	<p>Advertising  Symbols</p>
Repetition	<p>Propaganda  Pestering  Story telling  Advertising</p>
Coercion	<p>Threat or fear</p>
Obligation	<p>Guilt</p>
Inducement	<p>Greed</p>